

Department of the Treasury Internal Revenue Service

Under section 501(c) of the Internal Revenue Code (except black lung benefit trust or private foundation) or section 4947(a)(1) nonexempt charitable trust

This Form is Open to Public Inspection

Note: The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 1999 calendar year, OR tax year period beginning 07/01, 1999, and ending 06/30/2000

- B Check if: Change of address, Initial return, Final return, Amended return (required also for state reporting)

Please use IRS label or print or type. See Specific Instructions.

C Name of organization: GREATER K. C. LINC, INC. Number and street (or P.O. box if mail is not delivered to street address): 3100 BROADWAY Room/suite: 226 City or town, state or country, and ZIP + 4: KANSAS CITY, MO 64111

D Employer identification number: 43-1676730 E Telephone number: () - F Check if exemption application is pending

G Type of organization - [X] Exempt under section 501(c) (3) (insert number) OR [] section 4947(a)(1) nonexempt charitable trust

Note: Section 501(c)(3) exempt organizations and 4947(a)(1) nonexempt charitable trusts MUST attach a completed Schedule A (Form 990).

H (a) Is this a group return filed for affiliates? [] Yes [X] No I If either box in H is checked "Yes," enter four-digit group exemption number (GEN) J Accounting method: [] Cash [X] Accrual (b) If "Yes," enter the number of affiliates for which this return is filed: (c) Is this a separate return filed by an organization covered by a group ruling? [] Yes [X] No [] Other (specify)

K Check here [] if the organization's gross receipts are normally not more than \$25,000. The organization need not file a return with the IRS; but if it received a Form 990 Package in the mail, it should file a return without financial data. Some states require a complete return.

Note: Form 990-EZ may be used by organizations with gross receipts less than \$100,000 and total assets less than \$250,000 at end of year.

Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances (See Specific Instructions on page 15.)

Table with columns for Revenue, Expenses, and Net Assets. Rows include: 1 Contributions, gifts, grants, and similar amounts received; 2 Program service revenue including government fees and contracts; 3 Membership dues and assessments; 4 Interest on savings and temporary cash investments; 5 Dividends and interest from securities; 6 Gross rents; 7 Other investment income; 8 Gross amount from sales of assets other than inventory; 9 Special events and activities; 10 Gross sales of inventory, less returns and allowances; 11 Other revenue; 12 Total revenue; 13 Program services; 14 Management and general; 15 Fundraising; 16 Payments to affiliates; 17 Total expenses; 18 Excess or (deficit) for the year; 19 Net assets or fund balances at beginning of year; 20 Other changes in net assets or fund balances; 21 Net assets or fund balances at end of year.

Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See Specific Instructions on page 19.)

Table with 5 columns: (A) Total, (B) Program services, (C) Management and general, (D) Fundraising. Rows include: 22 Grants and allocations (attach schedule) 8,159,749; 23 Specific assistance to individuals; 24 Benefits paid to or for members; 25 Compensation of officers, directors, etc. 240,965; 26 Other salaries and wages 2,097,440; 27 Pension plan contributions; 28 Other employee benefits 577,067; 29 Payroll taxes 98,468; 30 Professional fundraising fees; 31 Accounting fees 8,893; 32 Legal fees; 33 Supplies 484,404; 34 Telephone 60,508; 35 Postage and shipping 90,055; 36 Occupancy 140,185; 37 Equipment rental and maintenance 54,565; 38 Printing and publications 133,085; 39 Travel 34,299; 40 Conferences, conventions, and meetings 304,139; 41 Interest; 42 Depreciation, depletion, etc. (attach schedule) 180,285; 43 Other expenses (itemize): a STMT 4 3,089,164; b; c; d; e; 44 Total functional expenses (add lines 22 through 43) 15,753,271.

Reporting of Joint Costs. - Did you report in column (B) (Program services) any joint costs from a combined educational campaign and fundraising solicitation? Yes No [X] No. If "Yes," enter (i) the aggregate amount of these joint costs \$; (ii) the amount allocated to Program services \$; (iii) the amount allocated to Management and general \$; and (iv) the amount allocated to Fundraising \$.

Part III Statement of Program Service Accomplishments (See Specific Instructions on page 22.)

Table with 2 columns: Description, Program Service Expenses. Row a: SEE STATEMENT 6 (Grants and allocations \$ 2,488,739.) 3,778,001. Row b: SEE STATEMENT 6 (Grants and allocations \$ 247,666.) 359,376. Row c: SEE STATEMENT 6 (Grants and allocations \$ 1,541,324.) 2,256,324. Row d: SEE STATEMENT 6 (Grants and allocations \$ 388,202.) 3,430,777. Row e: Other program services (attach schedule) STMT 7 (Grants and allocations \$ 3,493,818.) 4,946,266. Row f: Total of Program Service Expenses (should equal line 44, column (B), Program services) 14,770,744.

Part IV Balance Sheets (See Specific Instructions on page 22.)

Note: <i>Where required, attached schedules and amounts within the description column should be for end-of-year amounts only.</i>		(A) Beginning of year		(B) End of year	
Assets	45 Cash - non-interest-bearing	1,334,476.	45	2,392,783.	
	46 Savings and temporary cash investments	3,251,891.	46	5,537,057.	
	47a Accounts receivable	47a 4,242,211.			
	b Less: allowance for doubtful accounts	47b 1,121,000.	5,494,927.	47c	3,121,211.
	48a Pledges receivable	48a			
	b Less: allowance for doubtful accounts	48b		48c	
	49 Grants receivable			49	
	50 Receivables from officers, directors, trustees, and key employees (attach schedule)			50	
	51a Other notes and loans receivable (attach schedule)	51a			
	b Less: allowance for doubtful accounts	51b		51c	
	52 Inventories for sale or use			52	
	53 Prepaid expenses and deferred charges	4,111.	53	4,913.	
	54 Investments - securities (attach schedule)			54	
	55a Investments - land, buildings, and equipment: basis	55a			
	b Less: accumulated depreciation (attach schedule)	55b		55c	
	56 Investments - other (attach schedule)			56	
	57a Land, buildings, and equipment: basis	57a 1,051,644.			
	b Less: accumulated depreciation (attach schedule)	57b 425,063.	383,430.	57c	626,581.
	58 Other assets (describe ► _____)			58	
59 Total assets (add lines 45 through 58) (must equal line 74)	10,468,835.	59	11,682,545.		
Liabilities	60 Accounts payable and accrued expenses	3,071,862.	60	2,389,346.	
	61 Grants payable		61		
	62 Deferred revenue		62		
	63 Loans from officers, directors, trustees, and key employees (attach schedule)			63	
	64a Tax-exempt bond liabilities (attach schedule)			64a	
	b Mortgages and other notes payable (attach schedule)			64b	
	65 Other liabilities (describe ► _____)			65	
66 Total liabilities (add lines 60 through 65)	3,071,862.	66	2,389,346.		
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.				
	67 Unrestricted	1,392,516.	67	4,094,140.	
	68 Temporarily restricted	6,004,457.	68	5,199,059.	
	69 Permanently restricted		69		
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.				
	70 Capital stock, trust principal, or current funds		70		
	71 Paid-in or capital surplus, or land, building, and equipment fund		71		
	72 Retained earnings, endowment, accumulated income, or other funds		72		
	73 Total net assets or fund balances (add lines 67 through 69 OR lines 70 through 72; column (A) must equal line 19 and column (B) must equal line 21)	7,396,973.	73	9,293,199.	
	74 Total liabilities and net assets/fund balances (add lines 66 and 73)	10,468,835.	74	11,682,545.	

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

Part IV-A Reconciliation of Revenue per Audited Financial Statements with Revenue per Return (See Specific Instructions, page 24.)

Part IV-B Reconciliation of Expenses per Audited Financial Statements with Expenses per Return

Table with 5 columns (a-e) and 2 rows (Part IV-A and Part IV-B). Part IV-A total revenue is 17,649,497. Part IV-B total expenses are 15,753,271.

Part V List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated; see Specific Instructions on page 24.)

Table with 5 columns: (A) Name and address, (B) Title and average hours per week, (C) Compensation, (D) Contributions to employee benefit plans, (E) Expense account. Row 1: SEE STATEMENT 13, 240,965, 17,768, NONE.

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? [] Yes [X] No

Part VI Other Information (See Specific Instructions on page 25.)

76 Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity . . . 76 Yes No X
77 Were any changes made in the organizing or governing documents but not reported to the IRS? . . . 77 Yes No X
78 a Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return? . . . 78 a Yes No X
b If "Yes," has it filed a tax return on Form 990-T for this year? . . . 78 b Yes No X
79 Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement . . . 79 Yes No X
80 a Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization? . . . 80 a Yes No X
b If "Yes," enter the name of the organization and check whether it is exempt OR nonexempt.
81 a Enter the amount of political expenditures, direct or indirect, as described in the instructions for line 81 . . . 81 a NONE
b Did the organization file Form 1120-POL for this year? . . . 81 b Yes No X
82 a Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value? . . . 82 a Yes No X
b If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions for reporting in Part III.) . . . 82 b
83 a Did the organization comply with the public inspection requirements for returns and exemption applications? . . . 83 a Yes No X
b Did the organization comply with the disclosure requirements relating to quid pro quo contributions? . . . 83 b Yes No X
84 a Did the organization solicit any contributions or gifts that were not tax deductible? . . . 84 a Yes No X
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? . . . 84 b N/A
85 501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members? . . . 85 a N/A
b Did the organization make only in-house lobbying expenditures of \$2,000 or less? . . . 85 b N/A
If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year.
c Dues, assessments, and similar amounts from members . . . 85 c NONE
d Section 162(e) lobbying and political expenditures . . . 85 d NONE
e Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices . . . 85 e NONE
f Taxable amount of lobbying and political expenditures (line 85d less 85e) . . . 85 f NONE
g Does the organization elect to pay the section 6033(e) tax on the amount in 85f? . . . 85 g N/A
h If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount in 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year? . . . 85 h N/A
86 501(c)(7) orgs. Enter: a Initiation fees and capital contributions included on line 12 . . . 86 a N/A
b Gross receipts, included on line 12, for public use of club facilities . . . 86 b N/A
87 501(c)(12) orgs. Enter: a Gross income from members or shareholders . . . 87 a N/A
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) . . . 87 b N/A
88 At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX . . . 88 Yes No X
89 a 501(c)(3) organizations. Enter: Amount of tax imposed on the organization during the year under: section 4911 NONE ; section 4912 NONE ; section 4955 NONE
b 501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction . . . 89 b Yes No X
c Enter: Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 . . . NONE
d Enter: Amount of tax on line 89c, above, reimbursed by the organization . . . NONE
90 a List the states with which a copy of this return is filed
b Number of employees employed in the pay period that includes March 12, 1999 (See inst.) . . . 90 b 30
91 The books are in care of JOHN RICH Telephone no. 816-889-5055
Located at 3100 BROADWAY, KANSAS CITY, MO ZIP + 4 64111
92 Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the tax year . . . 92 NONE

Part VII Analysis of Income-Producing Activities (See Specific Instructions on page 29.)

Enter gross amounts unless otherwise indicated.

Table with 5 columns: (A) Business code, (B) Amount, (C) Exclusion code, (D) Amount, (E) Related or exempt function income. Rows include 93 Program service revenue, 94 Membership dues and assessments, 95 Interest on savings and temporary cash investments, 96 Dividends and interest from securities, 97 Net rental income or (loss) from real estate, 98 Net rental income or (loss) from personal property, 99 Other investment income, 100 Gain or (loss) from sales of assets other than inventory, 101 Net income or (loss) from special events, 102 Gross profit or (loss) from sales of inventory, 103 Other revenue, 104 Subtotal, 105 Total.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I.

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See Specific Instructions on page 30.)

Table with 2 columns: Line No., Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes). Row 93A: STATE PROVIDED SALARIES, SUPPLIES, AND RENTS WHICH HELP TO SERVE THE NEEDS OF GREATER KC LINC, INC.

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See Specific Instructions on page 30.)

Table with 5 columns: (A) Name, address, and EIN of corporation, partnership, or disregarded entity; (B) Percentage of ownership interest; (C) Nature of activities; (D) Total income; (E) End-of-year assets.

Please Sign Here. Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer, Date, Type or print name and title.

Paid Preparer's Use Only. Preparer's signature, Date, Check if self-employed, Preparer's SSN or PTIN, Firm's name (or yours if self-employed) and address, EIN, ZIP + 4.

**SCHEDULE A
(Form 990)**

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information - (See separate instructions.)

OMB No. 1545-0047

1999

Department of the Treasury
Internal Revenue Service

▶ Must be completed by the above organizations and attached to their Form 990 or 990-EZ.

Name of the organization

GREATER K. C. LINC, INC.

Employer identification number

43-1676730

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees
(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
NONE				
Total number of other employees paid over \$50,000 ▶ NONE				

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services
(See page 1 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
SOFTERWARE		
540 PENNSYLVANIA AVE, FT WASHINGTON, PA	SOFTWARE SERVICES	76,200.
Total number of others receiving over \$50,000 for professional services ▶ NONE		

Part III Statements About Activities

Table with 3 columns: Question, Yes, No. Rows include: 1. During the year, has the organization attempted to influence national, state, or local legislation... 2. During the year, has the organization, either directly or indirectly, engaged in any of the following acts... 3. Does the organization make grants for scholarships, fellowships, student loans, etc.?

Part IV Reason for Non-Private Foundation Status (See pages 2 through 4 of the instructions.)

The organization is not a private foundation because it is: (Please check only ONE applicable box.)

- 5 [] A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).
6 [] A school. Section 170(b)(1)(A)(ii). (Also complete Part V, page 4.)
7 [] A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).
8 [] A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).
9 [] A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state
10 [] An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the Support Schedule in Part IV-A.)
11 a [X] An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)
11 b [] A community trust. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.)
12 [] An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.)
13 [] An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 4 of the instructions.)

Table with 2 columns: (a) Name(s) of supported organization(s), (b) Line number from above. Multiple rows for data entry.

14 [] An organization organized and operated to test for public safety. Section 509(a)(4). (See page 4 of the instructions.)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting.

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting.

Table with columns for calendar year (1998, 1997, 1996, 1995) and Total. Rows include: 15 Gifts, grants, and contributions received; 16 Membership fees received; 17 Gross receipts from admissions; 18 Gross income from interest, dividends; 19 Net income from unrelated business activities; 20 Tax revenues levied; 21 Value of services or facilities furnished; 22 Other income; 23 Total of lines 15 through 22; 24 Line 23 minus line 17; 25 Enter 1% of line 23; 26 Organizations described in lines 10 or 11; 27 Organizations described on line 12; 28 Unusual Grants.

Part V Private School Questionnaire (See page 4 of the instructions.)

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

NOT APPLICABLE

		Yes	No
29	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
31	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.) ----- ----- -----		
32	Does the organization maintain the following:		
a	Records indicating the racial composition of the student body, faculty, and administrative staff?		
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
c	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
d	Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.) ----- -----		
33	Does the organization discriminate by race in any way with respect to:		
a	Students' rights or privileges?		
b	Admissions policies?		
c	Employment of faculty or administrative staff?		
d	Scholarships or other financial assistance?		
e	Educational policies?		
f	Use of facilities?		
g	Athletic programs?		
h	Other extracurricular activities? If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.) ----- -----		
34a	Does the organization receive any financial aid or assistance from a governmental agency?		
b	Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement.		
35	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation		

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 6 of the instructions.) (To be completed ONLY by an eligible organization that filed Form 5768)

NOT APPLICABLE

Check here a if the organization belongs to an affiliated group. Check here b if you checked "a" above and "limited control" provisions apply.

Table with columns: Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.), (a) Affiliated group totals, (b) To be completed for ALL electing organizations. Rows include Total lobbying expenditures, Total exempt purpose expenditures, and Lobbying nontaxable amount.

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 7 of the instructions.)

Table titled 'Lobbying Expenditures During 4-Year Averaging Period' with columns for Calendar year (or fiscal year beginning in) 1999, 1998, 1997, 1996, and Total. Rows include Lobbying nontaxable amount, Lobbying ceiling amount, Total lobbying expenditures, Grassroots nontaxable amount, Grassroots ceiling amount, and Grassroots lobbying expenditures.

Part VI-B Lobbying Activity by Nonelecting Public Charities (For reporting only by organizations that did not complete Part VI-A) (See page 8 of the instructions.)

Table with columns: Yes, No, Amount. Rows list lobbying activities: a Volunteers, b Paid staff or management, c Media advertisements, d Mailings to members, e Publications, f Grants to other organizations, g Direct contact with legislators, h Rallies, and i Total lobbying expenditures.

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 8 of the instructions.)

51 Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?

Table with 3 columns: Description, Yes, No. Rows include: (i) Cash, (ii) Other assets, (i)-(vi) Other transactions, and (c) Sharing of facilities, equipment, mailing lists, other assets, or paid employees.

d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received:

Table with 4 columns: (a) Line no., (b) Amount involved, (c) Name of noncharitable exempt organization, (d) Description of transfers, transactions, and sharing arrangements.

52a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? Yes No

b If "Yes," complete the following schedule:

Table with 3 columns: (a) Name of organization, (b) Type of organization, (c) Description of relationship.

FORM 990, PART II - GRANTS AND ALLOCATIONS PAID DURING THE YEAR

=====

RECIPIENT NAME AND ADDRESS	RELATIONSHIP TO SUBSTANTIAL CONTRIBUTOR AND FOUNDATION STATUS OF RECIPIENT	PURPOSE OF GRANT OR CONTRIBUTION	AMOUNT
-----	-----	-----	-----
GRANTS PAID =====			
COMPREHENSIVE NEIGHBORHOOD SERVICES	501(C) (3)	SYSTEM REFORM-DEVELOP MORE EFFECTIVE SERVICES	2,488,739.
EDUCARE	501(C) (3)	ENHANCE EARLY CHILDHOOD DEVELOPMENT	247,666.
FOSTER CARE ASSISTANCE / TITLE IV-E	501(C) (3)	PARTIAL REIMBURSEMENT TO ORGANIZATIONS	1,541,324.
WELFARE-TO-WORK / BEFORE & AFTER SCHOOL CARE	501 (C) (3)	SERVING THE UNEMPLOYED AND UNDEREMPLOYED	3,882,020.
		TOTAL CONTRIBUTIONS PAID	8,159,749.
			=====

FORM 990, PART II - OTHER EXPENSES

=====

DESCRIPTION -----	TOTAL -----	PROGRAM SERVICES -----	MANAGEMENT AND GENERAL -----
ADMINISTRATIVE FEES	190,386.	190,386.	
CONSULTANTS	670,994.	630,699.	40,295.
PERFORMANCE INCENTIVES	298,043.	297,722.	321.
BUS AND TAXI SERVICE	27,559.	27,559.	
EQUIPMENT	335,381.	332,900.	2,481.
FACILITIES USAGE	41,680.	41,680.	
CHILD CARE	181,341.	181,341.	
INSURANCE	25,681.	24,947.	734.
ADVERTISING	99,010.	97,519.	1,491.
OTHER	66,989.	46,520.	20,469.
AUTO MILEAGE	30,649.	28,093.	2,556.
PARKING	451.	60.	391.
BAD DEBT	1,121,000.	1,121,000.	
TOTALS	3,089,164.	3,020,426.	68,738.
	=====	=====	=====

FORM 990, PART III - ORGANIZATION'S PRIMARY EXEMPT PURPOSE
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GREATER K.C. LINC (LOCAL INVESTMENT COMMISSION) IS A CITIZEN-DRIVEN COMMUNITY COLLABORATIVE INVOLVING EFFORTS BY THE STATE OF MISSOURI TO WORK WITH NEIGHBORHOOD LEADERS, CITIZENS, BUSINESS, CIVIC AND LABOR LEADERS TO IMPROVE THE LIVES OF ITS CHILDREN AND FAMILIES IN KANSAS CITY, MISSOURI, AND JACKSON COUNTY, MISSOURI. IT IS INVOLVED IN A VARIETY OF COMMUNITY EFFORTS AND PARTNERSHIPS. ITS AREAS OF CONCENTRATION INCLUDE: CHILDREN AND FAMILIES, AGING, HEALTH CARE, HOUSING, SCHOOL-LINKED SERVICES, WELFARE REFORM AND BUSINESS DEVELOPMENT. LINC IS ALSO INVOLVED IN INITIATIVES TO PROVIDE EMPLOYMENT TO THOSE ON WELFARE, CREATE NEW BUSINESS IN THE CENTRAL CITY, IMPROVE THE DELIVERY OF HUMAN SERVICES AND HELP IMPROVE THE LIVES OF FAMILIES AND CHILDREN.

LINC ALSO IS THE COMMUNITY PARTNERSHIP SELECTED BY THE STATE OF MISSOURI TO ADMINISTER THE "CARING COMMUNITIES" FUND CREATED BY SEVEN STATE DEPARTMENTS--SOCIAL SERVICES, MENTAL HEALTH, HEALTH, LABOR, EDUCATION, CORRECTIONS, AND ECONOMIC DEVELOPMENT--TO SUPPORT AND DEVELOP SCHOOL-LINKED, NEIGHBORHOOD-BASED SERVICES. THE FUND WILL BE USED TO SUPPORT SERVICES AT SELECTED SCHOOLS WHERE INTEREST IS SHOWN BY PARENTS, NEIGHBORS AND THE SCHOOL PRINCIPAL. THE EFFORT INVOLVES 60 SCHOOLS IN FIVE SCHOOL DISTRICTS. THE SCHOOL-LINKED SERVICES ARE PART OF A LARGER EFFORT TO DEVELOP COMPREHENSIVE INTEGRATED NEIGHBORHOOD SERVICES THROUGH NEIGHBORHOOD INVOLVEMENT, PROFESSIONAL DEVELOPMENT AND CHANGE MANAGEMENT.

FORM 990, PART III - STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS

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DESCRIPTION -----	GRANTS AND ALLOCATIONS -----	EXPENSES -----
COMPREHENSIVE NEIGHBORHOOD SERVICES - FACILITATES PLANNING AND DEVELOPMENT PROCESS, IN COOPERATION WITH LOCAL SCHOOL DISTRICTS AND THE COMMUNITY, TO DELIVER MULTI-DISCIPLINARY SERVICES THROUGH NEIGHBORHOOD LINKAGES WITH LOCAL SCHOOLS	2,488,739.	3,778,001.
EDUCARE IS DESIGNED TO ENHANCE THE EARLY CHILDHOOD DEVELOPMENT OF CHILDREN BETWEEN THE AGES OF ZERO TO THREE YEARS OLD. THE PROGRAM OFFERS TRAINING, EDUCATIONAL RESOURCES AND HOME VISITS TO FAMILY CARE PROVIDERS LOCATED IN JACKSON, CLAY AND PLATTE COUNTY.	247,666.	359,376.
TITLE IV-E -FEDERAL GOV'T PROVIDES PARTIAL REIMBURSEMENT TO ORGANIZATIONS UNDER TITLE IV-E OF SOCIAL SECURITY ACT. THE STATE OF MISSOURI HAS AN AGREEMENT WITH LINC TO LOCALLY ADMINISTER THE STATE'S TITLE IV-E CLAIMING PROCESS. THIS PROGRAM WAS SUSPENDED, BUT LINC WAS ABLE TO PROVIDE AGENCIES WITH THEIR RESPECTIVE SHARES OF FUNDING THROUGH 12-31-1999.	1,541,324.	2,256,324.
WELFARE-TO-WORK - LINC IS RESPONSIBLE FOR SERVING UNEMPLOYED AND UNDEREMPLOYED ADULTS BY DEVELOPING, PLANNING, CONTRACTING AND MONITORING THE COMMUNITY-BASED WELFARE-TO-WORK SYSTEM. THE SYSTEM FOCUSES ON JOB RETENTION ISSUES AFFECTING EMPLOYMENT INCLUDING: CHILD CARE, JOB READINESS, PERSONAL SKILLS, EMPLOYER TRAINING & PUBLIC TRANSPORTATION.	388,202.	3,430,777.
 TOTAL	 ----- 4,665,931.	 ----- 9,824,478.
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FORM 990, PART III - OTHER PROGRAM SERVICES

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DESCRIPTION

BEFORE AND AFTER SCHOOL PROGRAM - THIS PROGRAM IS DESIGNED TO IMPROVE EDUCATIONAL OUTCOMES AND SOCIETAL BENEFITS. FORTY-SIX SCHOOLS LOCATED IN THE KANSAS CITY MISSOURI SCHOOL DISTRICT WERE PARTICIPATING IN THIS PROGRAM.

GRANTS AND ALLOCATIONS

EXPENSES

3,493,818.

4,946,266.

TOTALS

3,493,818.

4,946,266.

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FORM 990, PART V - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

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NAME AND ADDRESS -----	TITLE AND TIME DEVOTED TO POSITION -----	COMPENSATION -----	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS -----	EXPENSE ACCT AND OTHER ALLOWANCES -----
LANDON ROWLAND STILWELL FINANCIAL 920 MAIN, 21ST FLOOR KANSAS CITY, MO 64105	CHAIRMAN AS REQ	NONE	NONE	NONE
VELDA COOK JACKSON COUNTY PROSECUTOR'S OFFICE 415 EAST 12TH STREET, 11TH FLOOR KANSAS CITY. MO 64106	COMMISSIONER AS REQ	NONE	NONE	NONE
JOHN (JACK) C. CRAFT CRAFT FRIDKIN SHAFFER & RHYME 4435 MAIN STREET KANSAS CITY, MO 64111	COMMISSIONER AS REQ	NONE	NONE	NONE
SUELLEN FRIED 4003 HOMESTEAD DRIVE SHAWNEE MISSION, KS 66208	COMMISSIONER AS REQ	NONE	NONE	NONE
BERT BERKLEY TENSION ENVELOPE CORP 819 EAST 19TH KANSAS CITY, MO 64108	VICE CHR AS REQ	NONE	NONE	NONE
ROBERT GLASER 5300 NE NORTHGATE CROSSING LEE'S SUMMIT, MO 64064	COMMISSIONER AS REQ	NONE	NONE	NONE
ANITA GORMAN 917 NE VIVION ROAD KANSAS CITY, MO 64118	COMMISSIONER AS REQ	NONE	NONE	NONE

FORM 990, PART V - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

=====

NAME AND ADDRESS -----	TITLE AND TIME DEVOTED TO POSITION -----	COMPENSATION -----	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS -----	EXPENSE ACCT AND OTHER ALLOWANCES -----
BART HAKAN 221 WEST 53RD TERRACE KANSAS CITY, MO 64112	COMMISSIONER AS REQ	NONE	NONE	NONE
ADELE HALL HALL FAMILY FOUNDATION 5801 OAKWOOD ROAD SHAWNEE MISSION, KS 66208	COMMISSIONER AS REQ	NONE	NONE	NONE
JUDY HUNT 6526 RAINBOW SHAWNEE MISSION, KS 66208	COMMISSIONER AS REQ	NONE	NONE	NONE
MARCUS JACKSON KANSAS CITY POWER & LIGHT 1201 WALNUT STREET 2ND FLOOR KANSAS CITY, MO 64106	COMMISSIONER AS REQ	NONE	NONE	NONE
JAN KREAMER GREATER KANSAS CITY COMMUNITY FNDTN 1055 BROADWAY, SUITE 130 KANSAS CITY, MO 64105	COMMISSIONER AS REQ	NONE	NONE	NONE
MARK MCAFEE RITE-WAY MAGIC SUPPLY 13010 2ND STREET GRANDVIEW, MO 64030	COMMISSIONER AS REQ	NONE	NONE	NONE
ESTELLA MORALES CITY OF KC,MO PLANNING & DEVELOPMNT 414 EAST 12TH STREET, 13TH FLOOR	COMMISSIONER AS REQ	NONE	NONE	NONE

FORM 990, PART V - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

=====

NAME AND ADDRESS	TITLE AND TIME DEVOTED TO POSITION	COMPENSATION	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS	EXPENSE ACCT AND OTHER ALLOWANCES
-----	-----	-----	-----	-----
KANSAS CITY, MO 64106				
RICHARD MORRIS 13431 BALLANTINE OVERLAND PARK, KS 66213	COMMISSIONER AS REQ	NONE	NONE	NONE
JOHN PALMER EDP ENTERPRISES 11827 WEST 112TH STREET, #101 SHAWNEE MISSION, KS 66210	COMMISSIONER AS REQ	NONE	NONE	NONE
MARGIE PELTIER 2914 EAST 55TH STREET KANSAS CITY, MO 64130	COMMISSIONER AS REQ	NONE	NONE	NONE
OSCAR PINSKER 75 LEMANS PRAIRIE VILLAGE, KS 66208	COMMISSIONER AS REQ	NONE	NONE	NONE
SUSAN RAMIREZ C/O HAT 2900 CAMPBELL KANSAS CITY, MO 64109	COMMISSIONER AS REQ	NONE	NONE	NONE
PAUL ROJAS 2200 JEFFERSON KANSAS CITY, MO 64108	COMMISSIONER AS REQ	NONE	NONE	NONE
DAVID ROSS BANK OF AMERICA P.O. BOX 419119 KANSAS CITY, MO 64105	COMMISSIONER AS REQ	NONE	NONE	NONE

FORM 990, PART V - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

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NAME AND ADDRESS -----	TITLE AND TIME DEVOTED TO POSITION -----	COMPENSATION -----	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS -----	EXPENSE ACCT AND OTHER ALLOWANCES -----
GENE STANDIFER 1317 EAST 28TH STREET KANSAS CITY, MO 64109-1213	COMMISSIONER AS REQ	NONE	NONE	NONE
HERMAN JOHNSON HERMAN JOHNSON COMPANY 912 BALTIMORE KANSAS CITY, MO 64105	VICE CHR AS REQ	NONE	NONE	NONE
DENISE JORDON THE KANSAS CITY GLOBE 615 EAST 29TH STREET KANSAS CITY, MO 64109	COMMISSIONER AS REQ	NONE	NONE	NONE
ROSEMARY SMITH LOWE SANTA FE NEIGHBORHOOD ASSN 3232 E. 29TH STREET KANSAS CITY, MO 64128	VICE CHR AS REQ	NONE	NONE	NONE
LOUIS SMITH E. M. KAUFFMAN FOUNDATION 4801 ROCKHILL ROAD KANSAS CITY, MO 64110-2046	COMMISSIONER AS REQ	NONE	NONE	NONE
OSCAR TSHIBANDA 620 ROMANY KANSAS CITY, MO 64113	COMMISSIONER AS REQ	NONE	NONE	NONE
KAY BARNES MAYOR 414 E. 12TH STREET 11TH FLOOR	COMMISSIONER AS REQ	NONE	NONE	NONE

FORM 990, PART V - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

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NAME AND ADDRESS -----	TITLE AND TIME DEVOTED TO POSITION -----	COMPENSATION -----	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS -----	EXPENSE ACCT AND OTHER ALLOWANCES -----
KANSAS CITY, MO 64106				
BILL DUNN, SR. JE DUNN CONSTRUCTION CO 929 HOLMES KANSAS CITY, MO 64106	COMMISSIONER AS REQ	NONE	NONE	NONE
FRANK SALIZZONI H & R BLOCK 4410 MAIN STREET KANSAS CITY, MO 64111	COMMISSIONER AS REQ	NONE	NONE	NONE
KATHERYN SHIELDS JACKSON COUNTY EXECUTIVE 415 E. 12TH STREET STE 200 KANSAS CITY, MO 64106	COMMISSIONER AS REQ	NONE	NONE	NONE
BARRY WILKINSON 2408 SW WINTERGREEN COURT LEE'S SUMMIT, MO 64081	COMMISSIONER AS REQ	NONE	NONE	NONE
CANDACE CHEATEM 3100 BROADWAY, STE 226 KANSAS CITY, MO 64111	DEPUTY DIRECTOR FULL-TIME	67,974.	6,558.	NONE
BRENT SCHONDELMEYER 3100 BROADWAY, STE 226 KANSAS CITY, MO 64111	DIR OF COMMUNICATION FULL-TIME	63,001.	5,985.	NONE
JOHN SHIVELY 3100 BROADWAY, STE 226 KANSAS CITY, MO 64111	DIRECTOR OF MIS FULL-TIME	54,995.	5,225.	NONE

FORM 990, PART V - LIST OF OFFICERS, DIRECTORS, AND TRUSTEES

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NAME AND ADDRESS -----	TITLE AND TIME DEVOTED TO POSITION -----	COMPENSATION -----	CONTRIBUTIONS TO EMPLOYEE BENEFIT PLANS -----	EXPENSE ACCT AND OTHER ALLOWANCES -----
STEVEN GEIGER 3100 BROADWAY, SUITE 226 KANSAS CITY, MO 64111	DIR OF OPERATION FULL-TIME	54,995.	NONE	NONE
	GRAND TOTALS	----- 240,965. =====	----- 17,768. =====	----- NONE =====

SCHEDULE A, PART IV-A - OTHER INCOME

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DESCRIPTION -----	1998 ----	1997 ----	1996 ----	1995 ----	TOTAL -----
OTHER INCOME	27,027.	12,967.			39,994.
TOTALS	27,027.	12,967.			39,994.
	=====	=====	=====	=====	=====

Depreciation and Amortization (Including Information on Listed Property)

Department of the Treasury Internal Revenue Service (99)

See separate instructions.

Attach this form to your return.

Attachment Sequence No. 67

Name(s) shown on return

Identifying number

GREATER K. C. LINC, INC.

43-1676730

Business or activity to which this form relates

GENERAL DEPRECIATION

Part I Election To Expense Certain Tangible Property (Section 179) (Note: If you have any "listed property," complete Part V before you complete Part I.)

Table with 5 main rows for Section 179 election and 13 sub-rows for detailed calculations. Includes columns for description, cost, and elected cost.

Note: Do not use Part II or Part III below for listed property (automobiles, certain other vehicles, cellular telephones, certain computers, or property used for entertainment, recreation, or amusement). Instead, use Part V for listed property.

Part II MACRS Depreciation for Assets Placed in Service ONLY During Your 1999 Tax Year (Do Not Include Listed Property.)

Section A - General Asset Account Election

14 If you are making the election under section 168(i)(4) to group any assets placed in service during the tax year into one or more general asset accounts, check this box. See page 3 of the instructions

Section B - General Depreciation System (GDS) (See page 3 of the instructions.)

Table for Section B with columns: (a) Classification of property, (b) Month and year placed in service, (c) Basis for depreciation, (d) Recovery period, (e) Convention, (f) Method, (g) Depreciation deduction.

Section C - Alternative Depreciation System (ADS) (See page 5 of the instructions.)

Table for Section C with columns: (a) Class life, (b) Month and year placed in service, (c) Basis for depreciation, (d) Recovery period, (e) Convention, (f) Method, (g) Depreciation deduction.

Part III Other Depreciation (Do Not Include Listed Property.) (See page 5 of the instructions.)

Table with 3 rows for other depreciation types: GDS and ADS deductions, section 168(f)(1) election, and ACRS and other depreciation.

Part IV Summary (See page 6 of the instructions.)

Table with 3 rows for summary: Listed property amount, Total deductions, and Basis attributable to section 263A costs.

Part V Listed Property - Automobiles, Certain Other Vehicles, Cellular Telephones, Certain Computers, and Property Used for Entertainment, Recreation, or Amusement

Note: For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete only 23a, 23b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A - Depreciation and Other Information (Caution: See page 7 of the instructions for limits for passenger automobiles.)

Table with 9 columns: (a) Type of property, (b) Date placed in service, (c) Business/investment use percentage, (d) Cost or other basis, (e) Basis for depreciation, (f) Recovery period, (g) Method/Convention, (h) Depreciation deduction, (i) Elected section 179 cost. Includes rows 23a, 24, 25, 26, 27.

Section B - Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner," or related person. If you provided vehicles to your employees, first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles.

Table with 6 columns: (a) Vehicle 1, (b) Vehicle 2, (c) Vehicle 3, (d) Vehicle 4, (e) Vehicle 5, (f) Vehicle 6. Includes rows 28-34 for miles driven and availability questions.

Section C - Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who are not more than 5% owners or related persons.

Table with 2 columns: Yes, No. Includes rows 35-39 for policy statements and requirements.

Part VI Amortization

Table with 6 columns: (a) Description of costs, (b) Date amortization begins, (c) Amortizable amount, (d) Code section, (e) Amortization period or percentage, (f) Amortization for this year. Includes rows 40-42.

FEDERAL FOOTNOTES

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ATTACHMENT TO SCHEDULE A, PART III, 4(B)

GREATER K.C. LINC DISTRIBUTES FEDERAL TITLE IV-E FUNDS TO QUALIFIED
501(C) (3) ORGANIZATIONS THAT APPLY TO BE SUB-RECIPIENTS OF THE FUNDS
AND MEET THE CRITERIA OF THE PROGRAM. THE STATE OF MISSOURI HAS AN
AGREEMENT WITH LINC TO ADMINISTER THE STATE'S TITLE IV-E CLAIMING
PROCESS. THIS PROGRAM WAS SUSPENDED, BUT LINC WAS ABLE TO PROVIDE
AGENCIES WITH THEIR RESPECTIVE SHARES OF FUNDING THROUGH 12-31-1999.
SEE ALSO FORM 990, PAGE 2, PART III.